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| Hospital | City / Town | County | Teaching Status [1] | Fiscal Year End | Number of Months Data | | |
|-----------------------------------|---------------|---------------|---------------------|-----------------|-----------------------|-------------------------|------------------------------|
| Jordan Hospital | Plymouth | Plymouth | Nonteaching | 09 / 30 | 12 | | |
| Financial Performance Indicators | FY05 | FY06 | FY07 | FY08 | FY09 | MA Industry Median FY09 | NorthEast US Median FY08 [2] |
| Profitability | | | | | | | |
| Operating Margin | 3.25% | -0.83% | 1.27% | -0.90% | 1.00% | 1.9% | 0.9% |
| Non-Operating Margin | 0.48% | 0.89% | 1.15% | 0.50% | 0.44% | 0.2% | 0.07% |
| Total Margin | 3.73% | 0.07% | 2.42% | -0.40% | 1.44% | 2.2% | 0.9% |
| Operating Surplus (Loss) | \$5,487,028 | (\$671,814) | \$2,312,158 | (\$1,622,940) | \$1,867,300 | --- | --- |
| Total Surplus (Loss) | \$5,367,911 | \$109,593 | \$4,415,909 | (\$728,020) | \$2,694,255 | --- | --- |
| Liquidity | | | | | | | |
| Current Ratio | 1.21 | 1.02 | 1.12 | 1.10 | 1.21 | 1.50 | 1.55 |
| Days in Accounts Receivable | 48.81 | 48.27 | 42.10 | 35.34 | 37.32 | 40 | 46.2 |
| Average Payment Period | 67.06 | 69.13 | 58.75 | 60.47 | 62.05 | 57 | 60.3 |
| Solvency/Capital Structure | | | | | | | |
| Debt Service Coverage (Total) [3] | 2.86 | 1.62 | 2.32 | 1.76 | 2.17 | 3.0 | 2.7 |
| Cashflow to Total Debt [4] | 10.14% | 6.63% | 11.93% | 7.79% | 10.76% | 20.4% | 12.5% |
| Equity Financing | 27.25% | 27.09% | 31.96% | 28.18% | 24.30% | 37.9% | 47.9% |
| Other | | | | | | | |
| Total Net Assets | \$45,151,706 | \$46,962,627 | \$55,448,863 | \$45,634,435 | \$39,708,471 | --- | --- |
| Assets Whose Use is Limited | \$39,848,965 | \$41,789,589 | \$40,239,928 | \$34,934,906 | \$33,745,267 | --- | --- |
| Net Patient Service Revenue [5] | \$140,449,723 | \$159,505,701 | \$175,506,687 | \$175,711,701 | \$183,210,563 | --- | --- |

FY09 filing based on hospital's audited financial statements

Data Sources: FY05 - FY09 data drawn from DHCFP annual filing and are reconciled to Audited Financial Statements or to hospitals supporting documentation. DHCFP filings may not reflect all financial resources available to a hospital -- for example, resources available through associations with foundations or parents/affiliates. Financial information should be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance.
Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

Notes:

- [1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds.
[2] NE US Median data from The "Almanac of Hospital Financial & Operating Indicators.", 2010 INGENIX.
[3] Blank values indicate a facility with no current long term debt in the period covered.
[4] Blank values indicate a facility with no long term debt net of current portion in the period covered.
[5] Net Patient Service Revenue includes Premium Revenue.